

Company Presentation

Shaped
— by Nature

September 2022

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01

Context

GreenVolt's strategy and execution will contribute to increase the amount of renewable energy sources in Europe



War in Ukraine and constraints on natural gas have increased electricity prices in Europe to unsustainable levels. Renewable Energy Sources (RES) are the obvious solution to reduce energy prices and reinforce security of supply



Permitting is the main bottleneck for growth in utility scale RES. The European Commission recognized that development is critical to deploy more resources in the system



Current market instability has increased the demand for Long Term PPAs and, on the other hand, is driving investor's appetite for projects at commercial operation date (COD)



Current high power prices and the price for forward contracts are accelerating demand for Distributed Generation (DG), through self consumption and energy communities, which may represent 25% of European consumption in the future



Baseload renewables, such as sustainable biomass, are playing a bigger role in energy independence



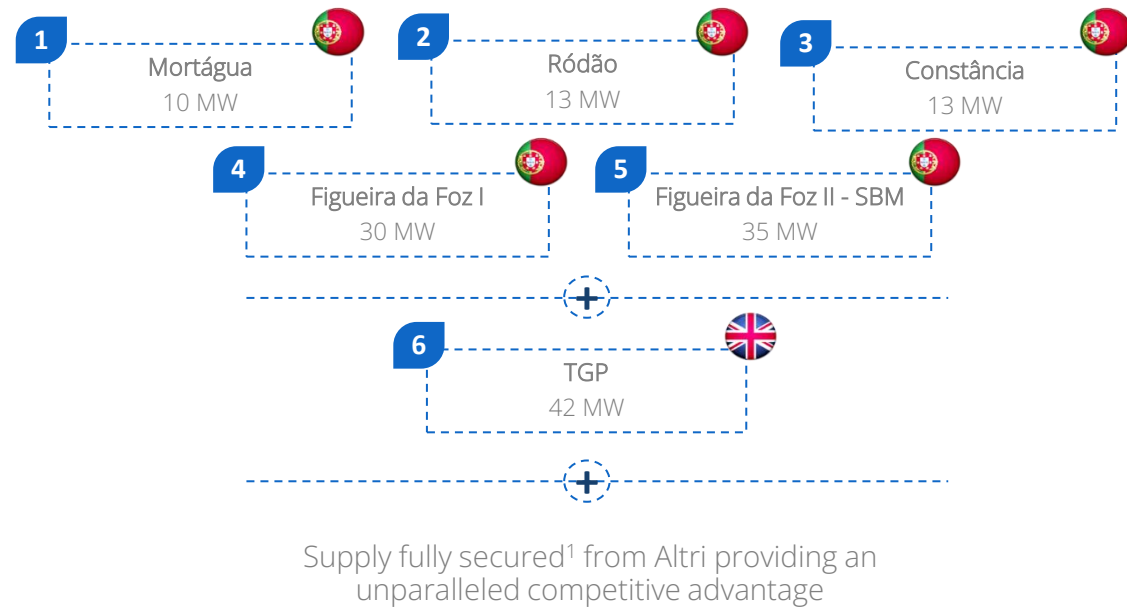
GreenVolt's business areas are key to the EU's energy strategy going forward

02

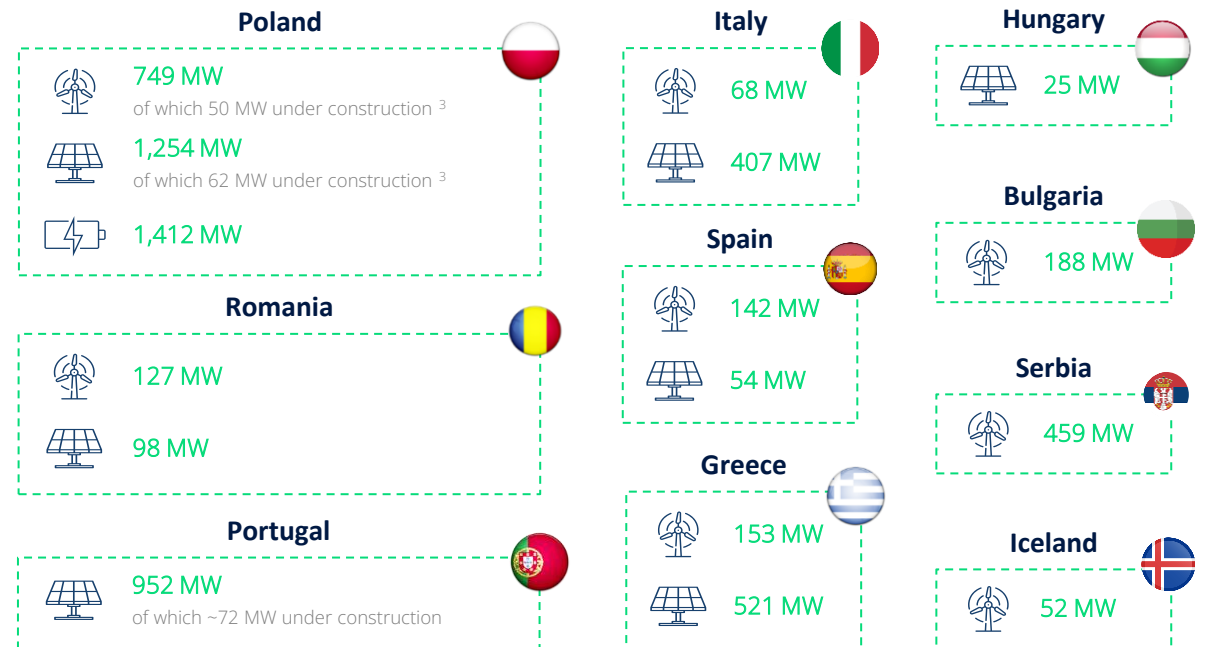
**GreenVolt is a unique
player in the new
energy world**

A renewables player focused on three business areas in high growth geographies

01 Biomass operations with long term regulated tariffs



02 6.7 GW pipeline in Europe², o/w 229 MW in operation or U/C



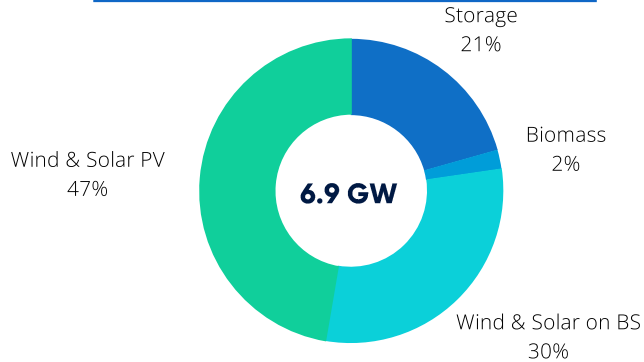
03 Distributed Generation - Critical for long-term EU renewables' targets



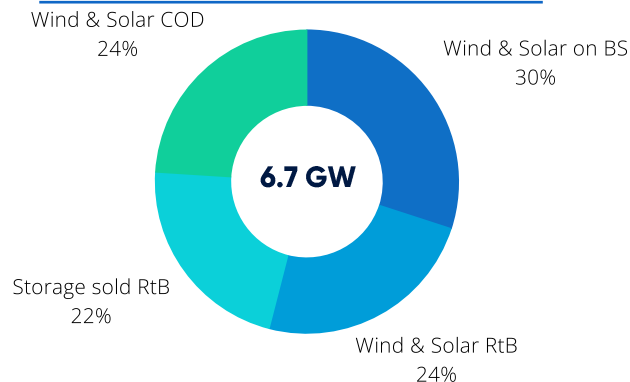
¹ Excluding TGP; ² Probability-weighted pipeline in Europe, excludes USA and Germany; ³ 98 MW under construction in Poland have already been sold to Iberdrola which includes a PPA with T-Mobile Polska.

Business Plan was revised with more ambitious goals, aligning it with recent market developments

Existing assets + Pipeline ¹



Pipeline ¹



Capex

Next 5 Years:

~€3.8-4.2bn

EBITDA

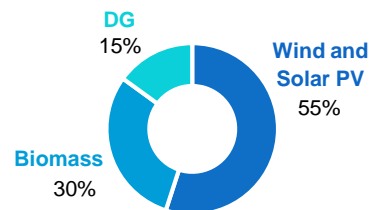
2021A-2026E EBITDA
CAGR:

~43% | ~6.0x

~2X IPO 2025 target

EBITDA by technology

2026E EBITDA



Net income

2021A-2026E Net
income CAGR:

~64% | ~12.0x

These goals led to a successful €100m capital increase in July 2022, 187% oversubscribed

Positive performance driven by operational expertise and inorganic growth

FY21 in numbers

142 €m  +57%

Total Income

75 €m  +127%

Recurring EBITDA Pro-Forma¹

11.9 €m  +3%³

Adjusted Net Income²

1H22 in numbers

113 €m  +170%

Total Income

36.8 €m  +248%

EBITDA

1.2 €m  +17%

Net Income⁴

In addition to its sound results, GreenVolt is already delivering and benefitting from its asset rotation strategy

Snapshot



Recent **European policy proposals** driven by geopolitical instability and energy market dynamics, **endorses GreenVolt's strategy** presented at the IPO and reinforced at the capital increase.



In 1H22 GreenVolt presented **solid results**, with EBITDA of 37 €m (+248%) driven by:

- **Biomass** continuing to deliver **strong performance, with further improvements** to be implemented enhancing the operational efficiency. Currently **baseload renewables**, such as sustainable biomass, are playing **an increasingly significant role in energy independence**;
- Continued investment in the **Utility Scale** development platforms to **increase the pipeline** and taking **more projects from RtB to COD**. The short-term pipeline increased from 2.7 to 2.9 GW;
- **Strong revenue** growth witnessed in the **Distributed Generation** segment over the 1H22, confirming the acceleration of the market, with **installed capacity doubling** in 2Q22.
- GreenVolt continues to actively look for further **expansion opportunities via organic and inorganic growth**.



Already during 3Q22, two important strategic **milestones** were achieved in pursuing GreenVolt's strategy:

- Strong balance sheet reinforcement with a **100 €m capital increase**, and recognition with an **investment grade rating (BBB-)** awarded by Ethifinance;
- The **first asset sale agreement** was signed, marking the success of the company's asset rotation strategy, with financial impact expected over 2H22.



GreenVolt continues in the **right track to implement the Business Plan** proposed to the investment community at the IPO and at the recent capital increase.

It has been an exciting journey and the foundations are being laid to move the story forward

3Q21

- Acquisition of **Tilbury Green Power**, a biomass power plant with capacity of 42 MW
- IPO of **30% GreenVolt's equity** on Euronext Lisbon
- 100% acquisition of **V-Ridium**
- Acquisition of 70% stake in **Profit Energy**

3Q22

- Share capital increase of 100 €m, with preferential subscription rights for existing shareholders
- Sale of **98 MW of wind and solar capacity** in Poland to Iberdrola
- First **Investment grade rating (BBB-)** issued by Ethifinance

1Q22

- GreenVolt acquired 35% stake in **MaxSolar**
- 50% JV allowing access to 243 MW of Solar PV pipeline promoted by **Infraventus**

1Q21

- Beginning of GreenVolt under the leadership of Mr. **João Manso Neto**
 - Spin-off from **Altri**

4Q21

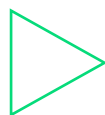
- Acquisition of 42% stake in **Perfecta Energia**
- **Green Bond** issuance of 100 €m

2Q22

- Acquisition of 50% stake in **Univergy**
- Launch of **Energia Unida**, focused on the Energy Communities segment
- Launch of **Sustainable Energy One**
- Acquisition of a **45 MW Solar PV park** in operation in **Romania**
- Acquisition of a **90 MW wind farm** in **Iceland** under development

The Capital Increase of July improved our Net Debt and strengthened our robust Liquidity position

| | | |
|--|---------------|---|
| Commercial paper | 65 €m | |
| | | + |
| Project Finance | 201 €m | |
| | | + |
| Bonds | 273 €m | |
| | | + |
| Bank Loans | 31 €m | |
| | | - |
| Cash | 279 €m | |
| | | = |
| Net Debt as of Jun22 | 290 €m | |
| | | - |
| Capital Increase of Jul22 | 100 €m | |
| | | = |
| Pro-Forma Net Debt ¹ | 190 €m | |



100 €m + **197 €m** = **297 €m**
 Uncommitted Credit Lines Committed Credit Lines Total Credit Lines

30 €m committed until 2027
 20 €m committed until 2026
 20 €m committed until 2025
 127 €m committed on an annual revolving basis

¹ As of Jun22 including net proceeds from the Capital Increase

Our conservative financial policy: mid-term sustainable leverage target Net debt / EBITDA of 3.5-4.0x

A resilient and well-balanced financial structure with low liquidity risk and a strong cash position supporting future growth



190 €m

Pro-Forma Net Debt ¹

3.9 Years

Average Life



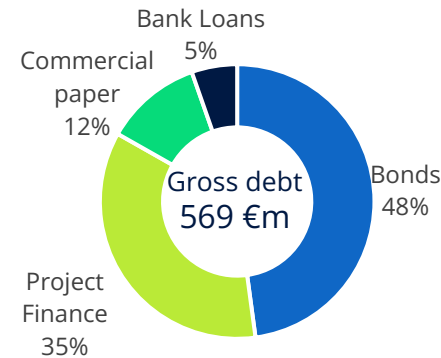
26 %

Green Bonds

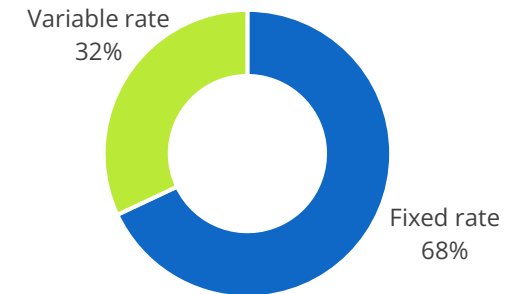
- 2Q22**
 - 387 €m raised post IPO, of which 85 €m in bonds in 2Q22
 - Cash and unused credit lines amounting to 511 €m
 - 164 €m in commercial paper and project finance signed over 2Q22
- 3Q22**
 - 100 €m capital increase during the third quarter of 2022
 - Investment grade rating (BBB-) with stable outlook by Ethifinance

1 2 Strictly Private and Confidential

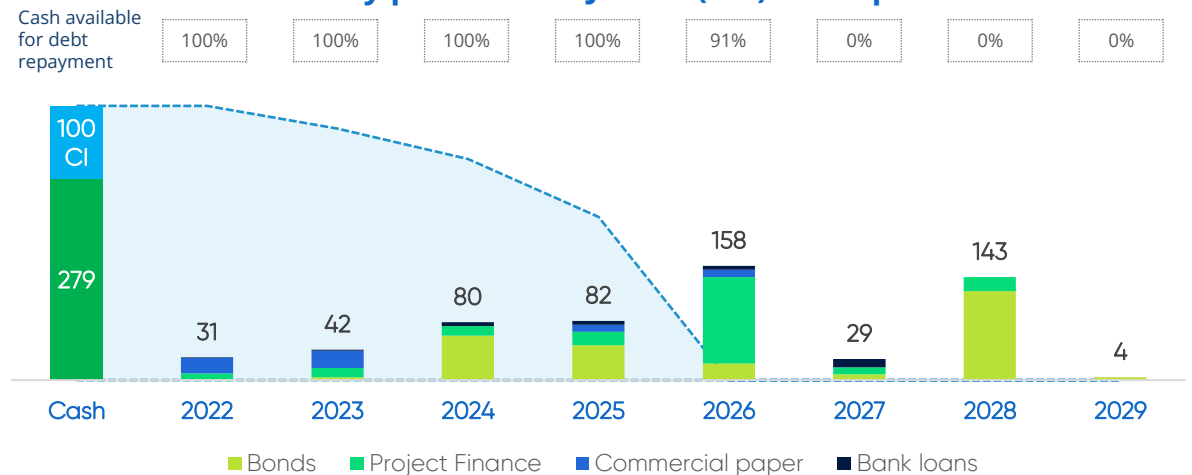
Outstanding Debt



Interest rate exposure

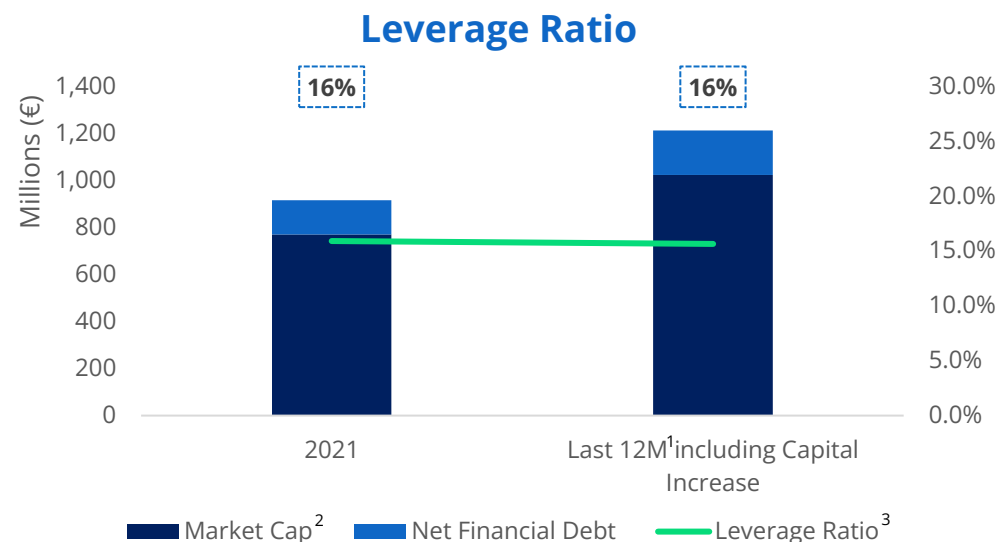
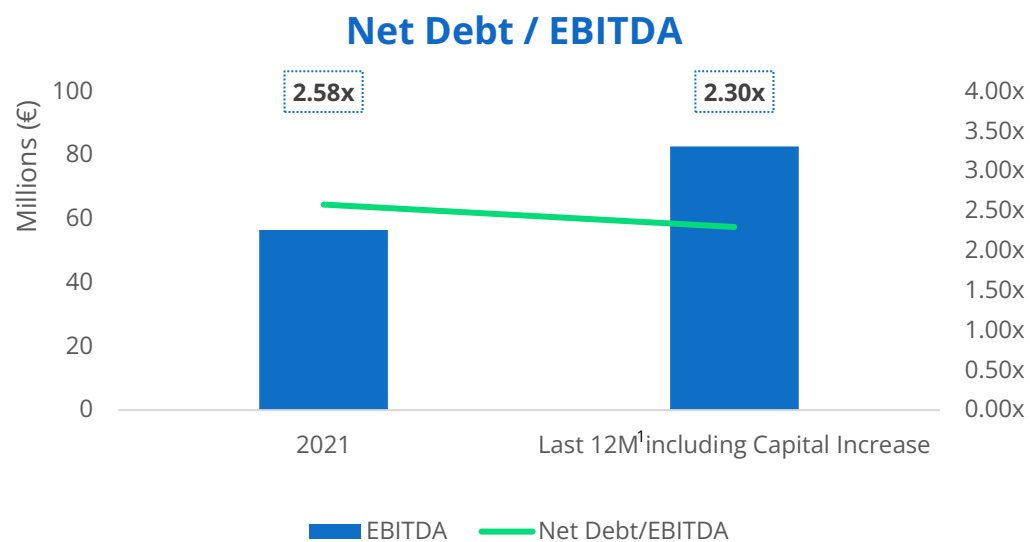


Debt maturity profile as of Jun-22 (€m) inc Capital Increase



¹ Pro-Forma Net Debt = Bonds (nominal value) + Bank Loans (nominal value) + Other Loans (nominal value) – Cash and Equivalents – Capital Increase (Jul22)

Over the last 12 months GreenVolt has continued to execute its ambitious growth plan, preserving a prudent leverage



- ✓ EBITDA evolution has been mostly driven by the strong performance of Biomass, which includes the acquisition of TGP in June 2021
- ✓ Net Debt to EBITDA kept consistently below our mid-term target

- ✓ The capital structure of GreenVolt continues to be mainly supported by equity holders
- ✓ GreenVolt's leverage ratio of 16% leaves much space for capital structure optimization

¹ Last 12 Months as of Jun22, ² Data from Bloomberg and the "Last 12M including Capital Increase" is the market cap as of Jun22 plus the capital increase (100 €m), ³ Net debt/(Net Debt + Market Capitalization)

GreenVolt has a resilient and well-balanced financial structure vs IPP players in Europe



03

GreenVolt's updated value proposition

The geopolitical status has changed the energy sector trends for the upcoming years






As of 2021

World Energy Policy

-  Fight against climate change
-  Guarantee Competitiveness

As of Today

World Energy Policy

-  Fight against climate change
-  Guarantee Competitiveness
- 
-  Security of Supply
-  Energy Independence



Renewables - wind and solar - very well placed in the new energy world paradigm as they fulfil all these criteria and lend themselves to the distributed generation initiative

Governments increased their goals of renewables weight

- ✓ The RE Power EU Package should allow to reduce its imports of Russian gas by 2/3 before next winter and entirely by 2027¹
- ✓ The European Commission (EC) proposes to increase the 2030 target for renewables from 40% to 45%²
- ✓ The EC recognized that permitting is the bottleneck and is encouraging (i) the removal of administrative / market barriers and (ii) the implementation of support schemes to PPAs¹
- ✓ Rooftop PV could provide almost 25% of the EU's electricity consumption² and the European Solar Rooftops Initiative sets the goal of adding 58 TWh until 2025¹
- ✓ More opportunities to invest in renewables in the different value chain segments

Unique renewable energy player with solid and sustainable strategic pillars

01 Well-established and positioned company in the renewable energy sector with proven operational and financial capabilities

02 GreenVolt's strategy is focused on 3 key business areas:

Wind & Solar
Utility-Scale

- Additional growth in the development phase, where most of the value lies. Driving more projects to COD, while still selling at RTB keeping a balanced farm down (case-by-case analysis depending on where the largest value creation is)
- Consolidation and expansion through co-development agreements, as it is the most effective way to grow with a quick time-to-market
- Hold 20-30% of existing pipeline of projects developed on balance sheet, via long term contracts (PPAs)

Distributed
Generation

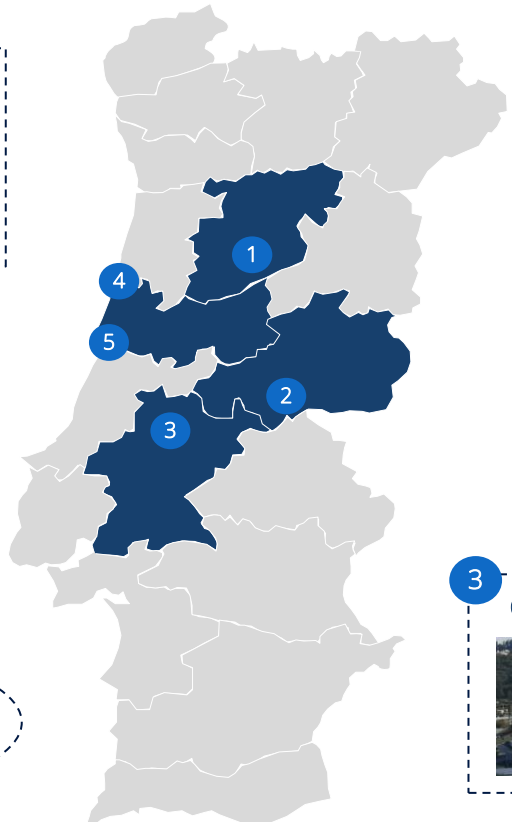
- Accelerated growth in the self-consumption and energy communities' markets, on the back of a renewed market demand for renewable energy, namely Rooftop PV could provide almost 25%¹ of the EU's electricity consumption
- Consolidation of positions in Portugal and Spain; Entering new markets, with emphasis on Commercial & Industrial clients and Energy Communities

Residual
Biomass

- Continuous optimization of existing plants
- Possible greenfield projects in Portugal of up to 20 MW
- Capital allocation flexibility aimed at opportunistic M&A in the renewable energy space

03 Conservative and strong financial policy with stable and predictable cashflows
Competitive Human Resources policy focused on recruitment and retention of top-tier people
Increased liquidity following Altri's dividend-in-kind and share capital increase of July

GreenVolt is the leading Biomass player in Portugal..



4 Figueira da Foz I

- COD: 2009
- Capacity: 30 MW
- FiT expiry: 2034
- Load Factor⁽¹⁾: 86%

5 Figueira da Foz II - SBM

- COD: 2019
- Capacity: 35 MW
- FiT expiry: 2044
- Load Factor⁽¹⁾: 96%

1 Mortágua

- COD: 1999
- Capacity: 10 MW
- FiT expiry: 2024
- Load Factor⁽¹⁾: 80%

2 Ródão

- COD: 2006
- Capacity: 13 MW
- FiT expiry: 2031
- Load Factor⁽¹⁾: 40%

3 Constância

- COD: 2009
- Capacity: 13 MW
- FiT expiry: 2034
- Load Factor⁽¹⁾: 70%

+ Mortágua II

- Plant under technical evaluation
- Several authorisations already issued

+ New Biomass opportunity comprehending an additional installed capacity of 20 MW

- Once the replacement of Vila Velha de Ródão Plant turbine was completed, the plant went into operation on September 6th, 2021
- Excluding the outage, the load factor would be 71%

Operational

101 MW injection capacity
 880 GWh production generated
 ~81% load factor ¹
 ~87% load factor ¹ excluding Ródão Outage

Financials


14-year ² FiT visibility
 Average FiT of 120 € / MWh in 2021, linked to inflation

Note: All data for FY2021; ¹ 2021A calculated over 365 days; ² 17 years including Mortágua extension



... pursuing European opportunities that can be optimised

1 Tilbury Green Power



- COD: 2019
- Capacity: 42 MW
- ROC expiry: 2037
- Load Factor: 86%⁽¹⁾

Tilbury Green Power Holdings Limited (TGPH)

- 51% stake acquired in July '21
- Strategically located c.25 miles from London to economically process urban waste wood
- Multiple long-term value enhancement opportunities given strategic location and land leased until 2054
- High degree of cash flow visibility, including ROCs revenue underpinned by RPI-index up to 2037 and long-term agreements in O&M and supply of biomass



Operational

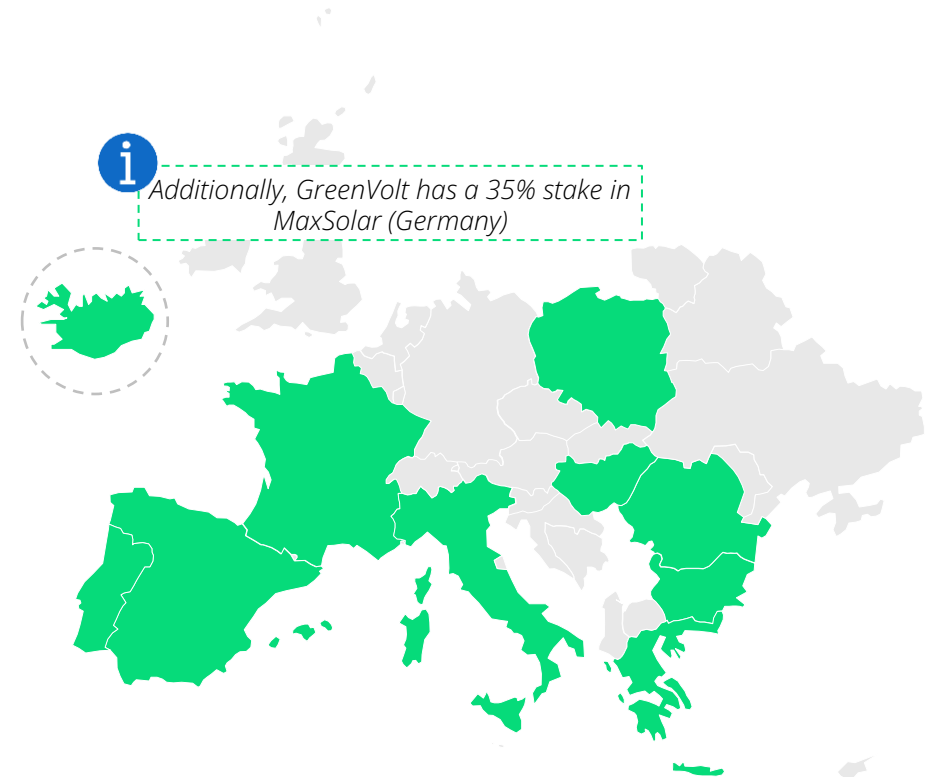
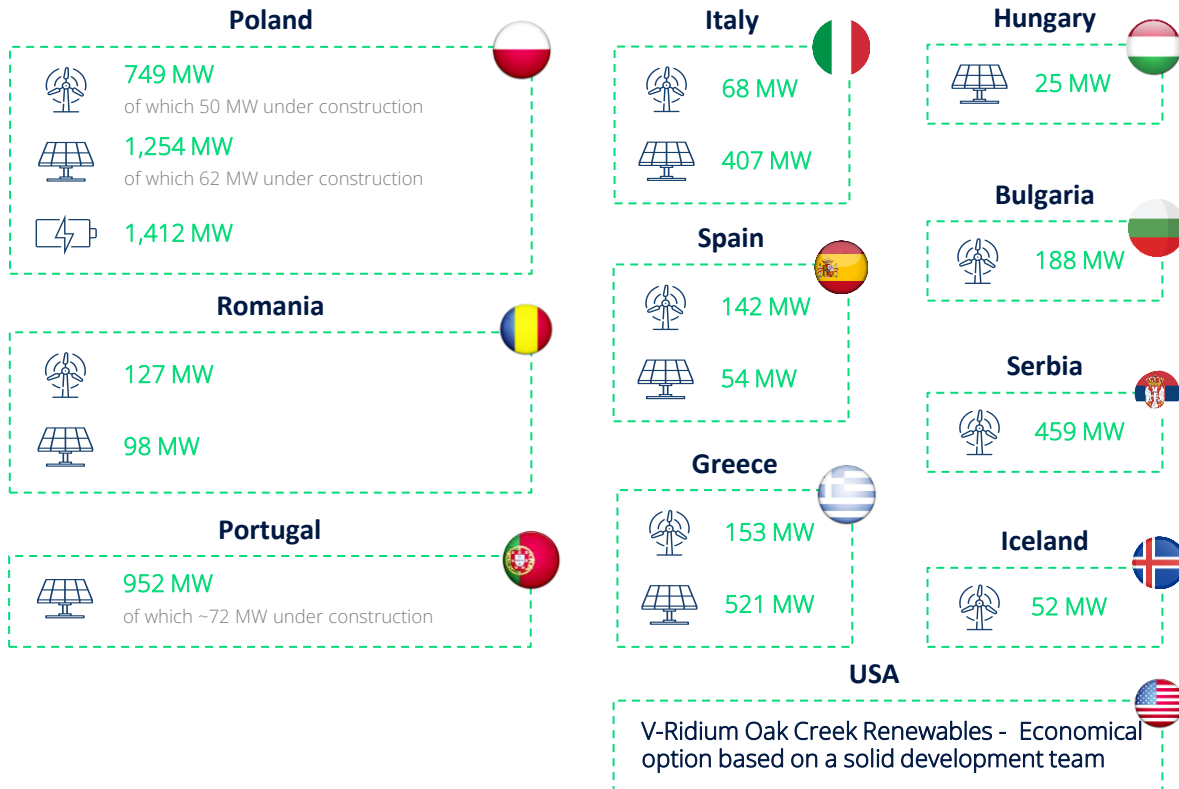
42 MW injection capacity
310-335 GWh p.a. production generated
~86%-92% load factor ¹

Financials

15-year ROC visibility
1.40 ROCs / MWh

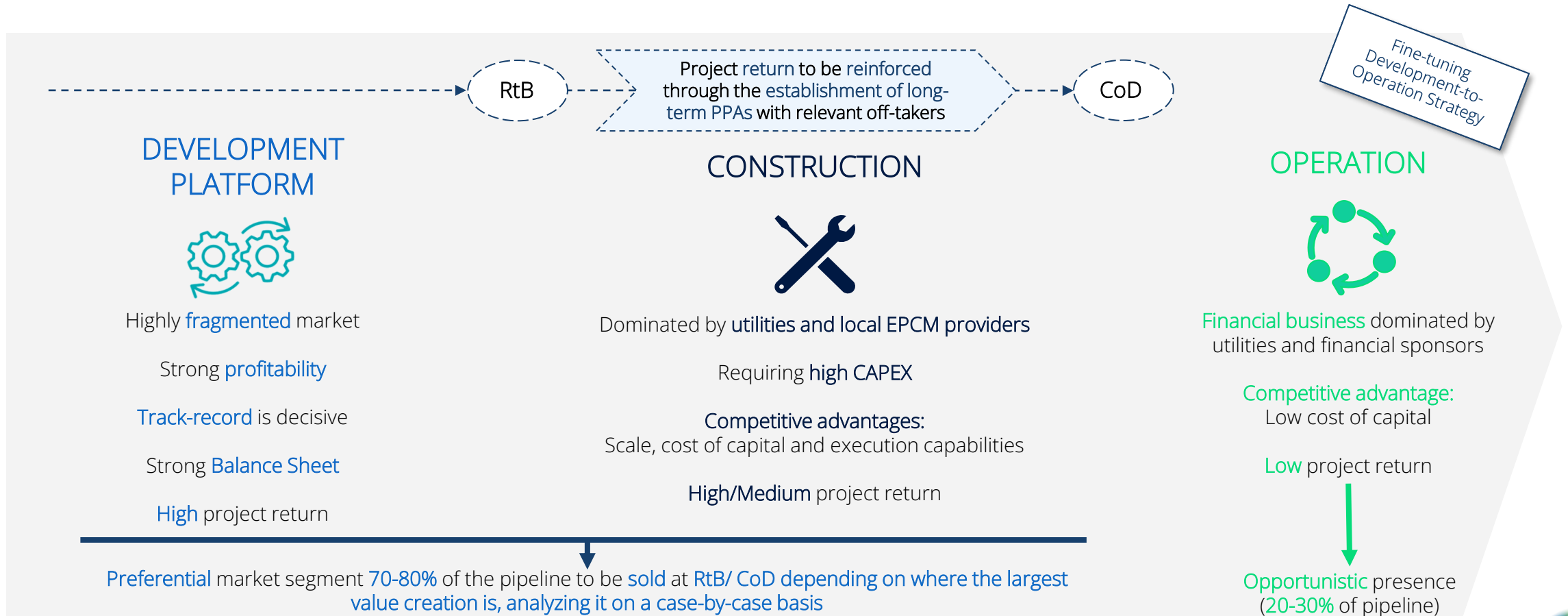
+ Potential acquisition of at least two more ~40 MW Biomass power plants in the next five years 

Wind and solar utility scale: 6.7 GW¹ in project-scarce markets and high growth potential geographies, identifying market niches



¹ Probability-weighted pipeline capacity. Excludes USA and Germany.

GreenVolt's core strategic positioning unchanged: selective extension to CoD as a complement to development



GreenVolt's experienced team has the capabilities to develop and selectively construct, fully de-risking wind and solar projects up to COD

Macro trends impacting construction phase...

... and pushing less specialized players out of the value chain



Inflation putting pressure on construction margins due to rising raw material and logistics costs



Modules scarcity due to temporary supply chain distress leading to temporary increases in prices and creating a mismatch between supply and demand continues to drive volatility



Increased perceived risk of construction of renewable assets...



...Increasing demand from investors to acquire projects at COD (fully de-risked)



GreenVolt is leveraging its competitive advantages to act as a turnkey provider in the new context



Strong track record through an experienced team in developing and constructing renewable assets



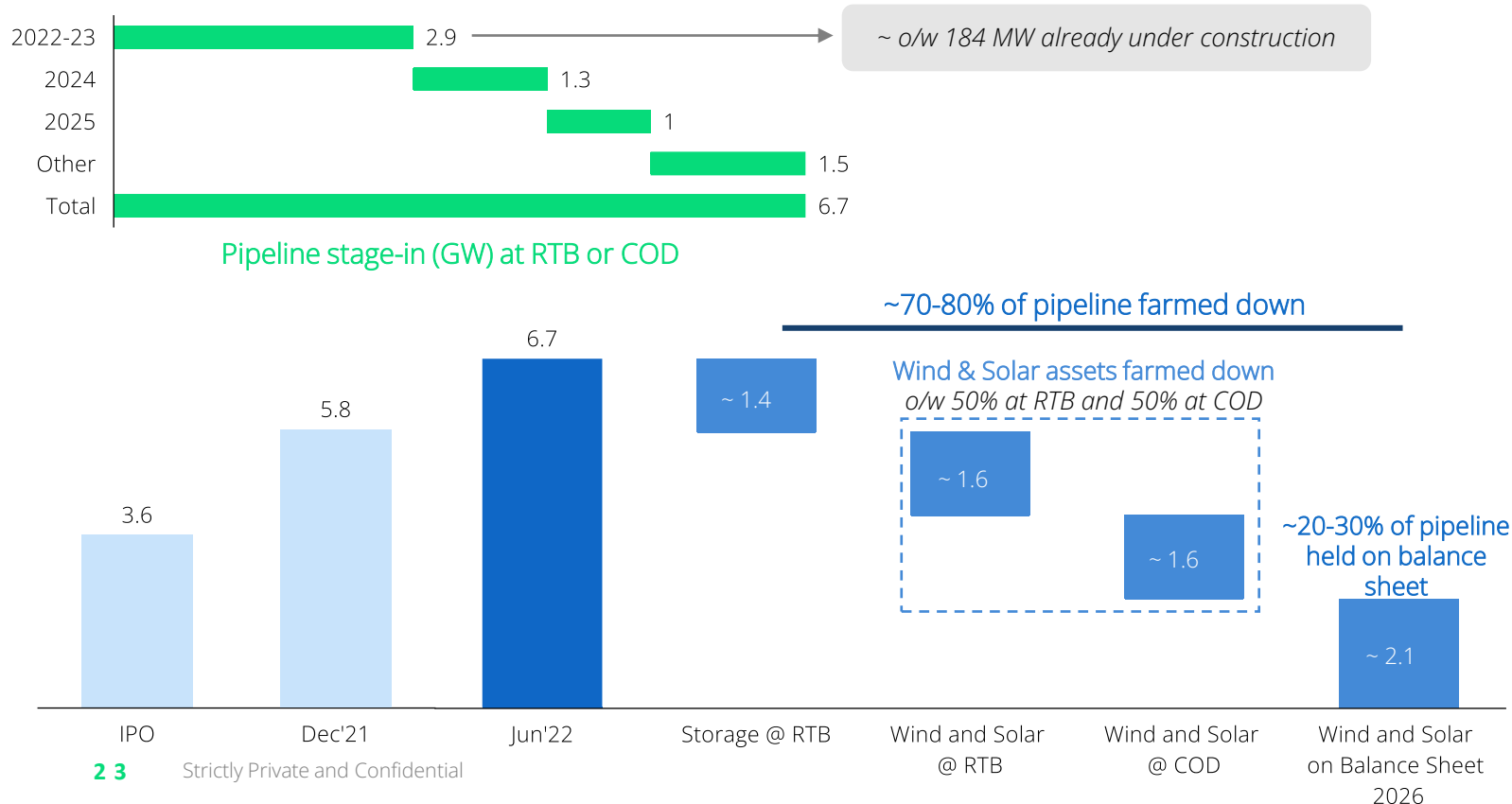
Vast industry knowledge to find profitable long-term PPAs (e.g. T-Mobile Polska PPA)



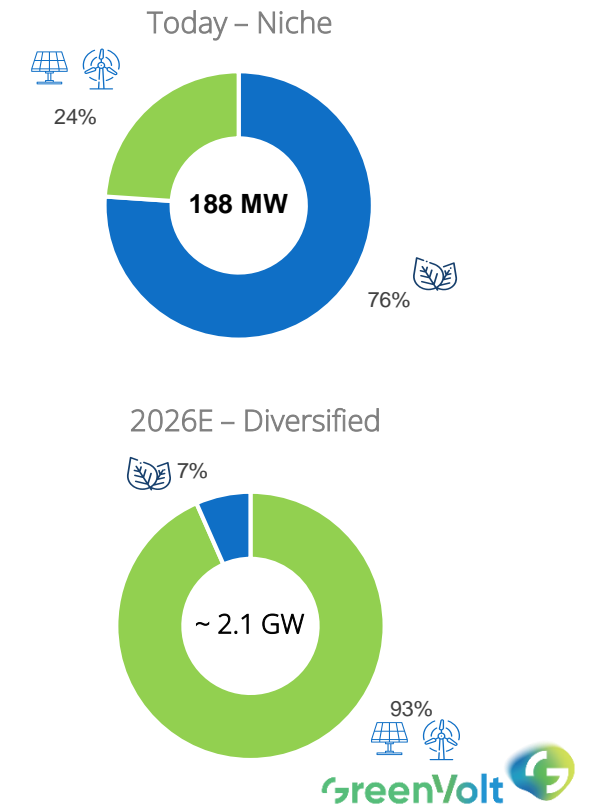
Ability to deliver COD projects, controlling the risk and retaining attractive returns (fixing energy sales price and capex simultaneously)

6.7 GW pipeline¹ to be developed, of which ~2.9 GW RTB or COD by the end of 2023

GreenVolt development capabilities – Pipeline breakdown (GW)¹



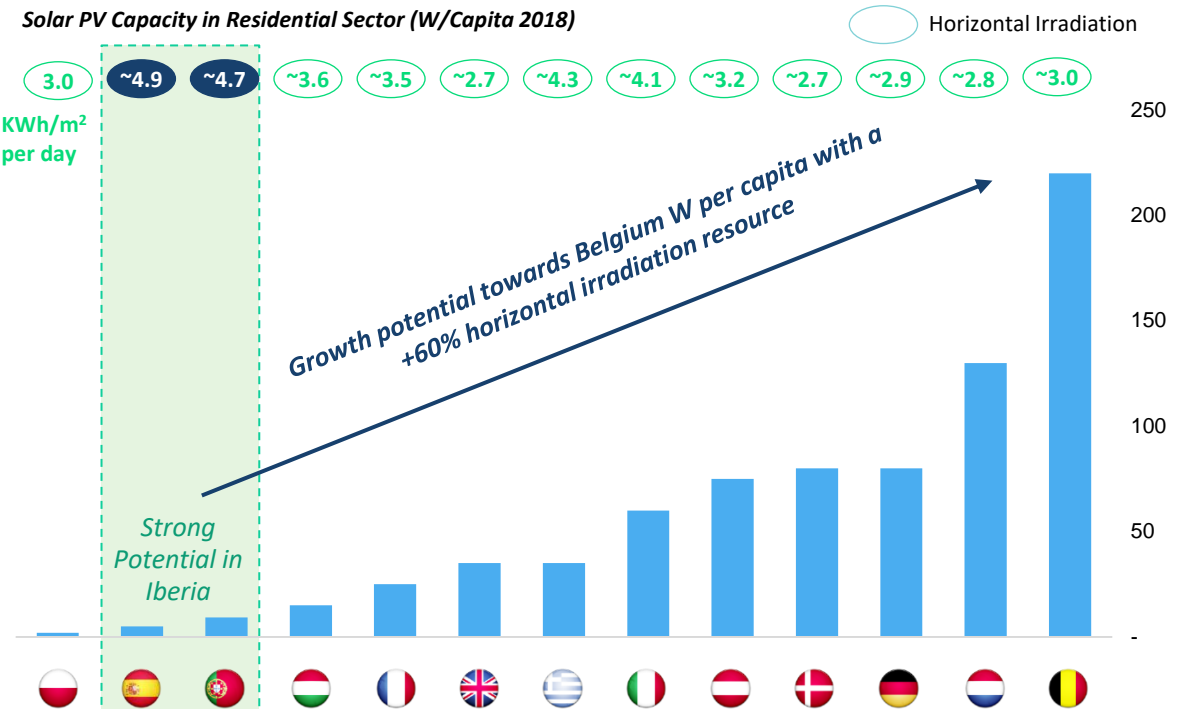
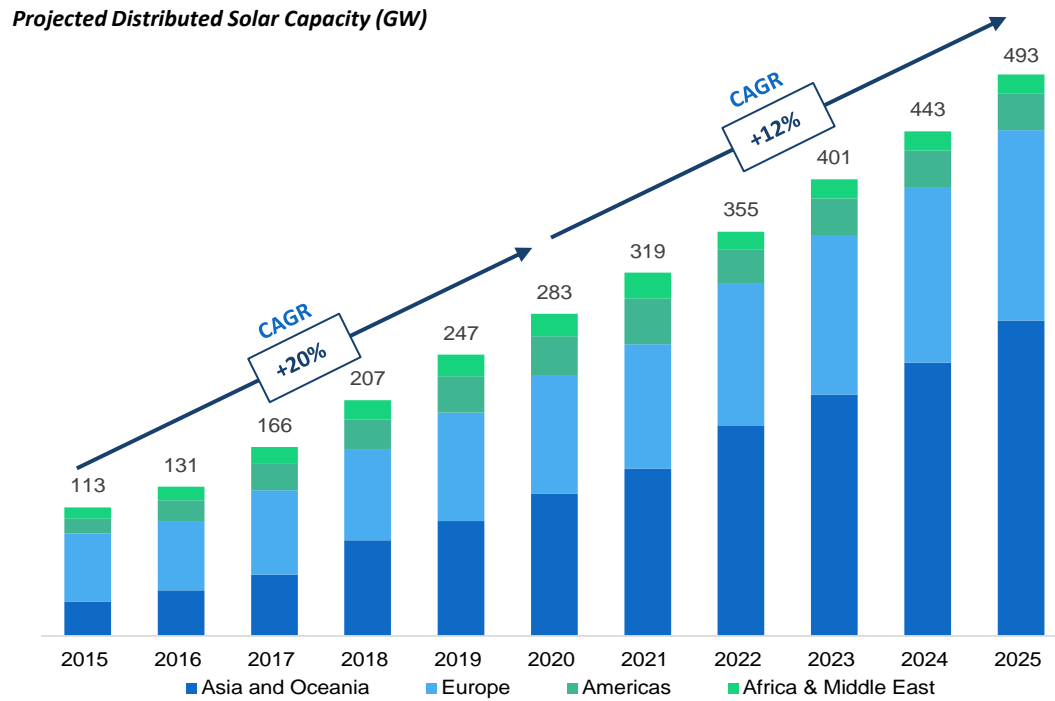
Operational capacity mix by technology



¹ Probability-weighted pipeline. Excludes USA and Germany

Strong DG growth potential in Europe, where 25% of energy consumption is expected to be supplied by this axis

Self-consumption penetration in Portugal and Spain remains significantly below other European countries



Key global mega-trends will drive Distributed Generation development

Self-consumption penetration in Portugal and Spain remains significantly below than other European countries

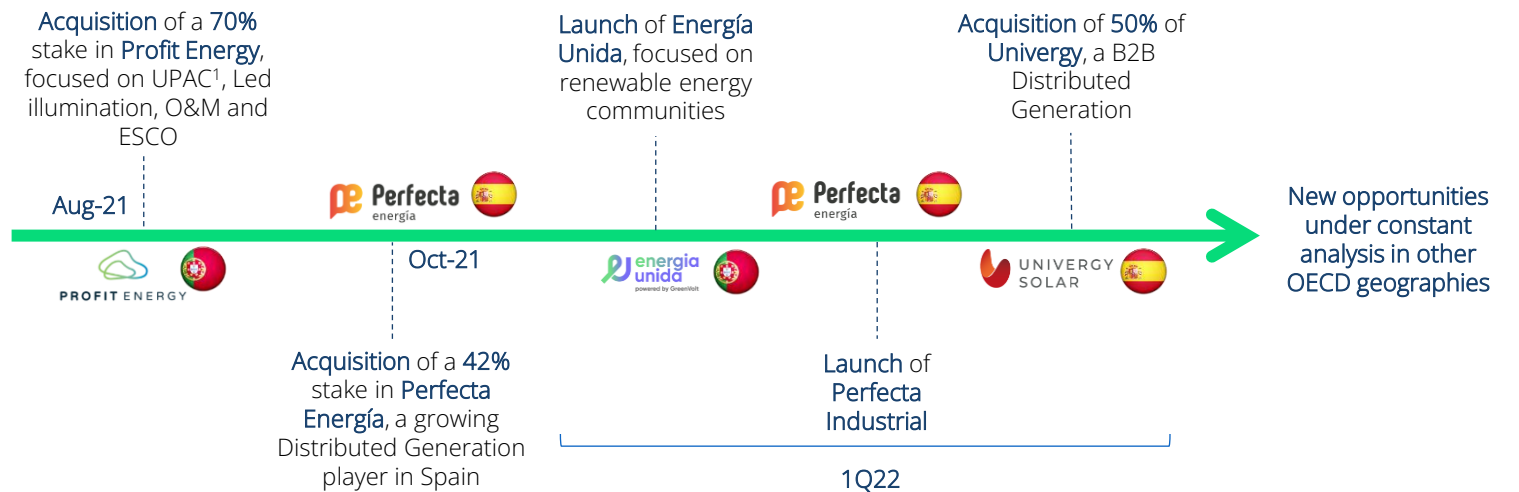
DG: GreenVolt's firm third strategic lever

Distributed Generation market

- High growth market, a large consolidation opportunity
 - Global mega trend driving Distributed Generation
 - Energy communities as the enhancement of self consumption
 - Cross selling as a key lever to push growth (i.e. batteries and EV chargers)
- Industrial and residential clients-focused operators
 - Family houses: customers seek simple solutions (1.5-15 kWp) with significant cost savings
 - Dwelling buildings, SMEs and other (i.e. schools): clients seeking sustainability and savings (10-100 kWp)
 - High street and hotels: sophisticated customers seeking strong savings (above 100 kWp)
 - Industrial (large projects with sophisticated customers) looking for short paybacks (> 120 kWp)

Our Strategy

- Take advantage of market's under-penetration and capture significant growth opportunities available
- Target full integration within GreenVolt and activate synergies
- Enhance access to consumer, increasingly strategic in the new energy transition
- Increase GreenVolt's ESG commitment



¹ Client owned units for self-consumption

Given high growth prospects, DG has accelerated as a strategic pillar of GreenVolt

The DG market has shown high growth enhanced by the high electricity pool prices, representing a strong opportunity to further consolidate GreenVolt's position in this business unit



5.6 MWp

Capacity Installed 1Q22

11.6 MWp

Capacity Installed 2Q22

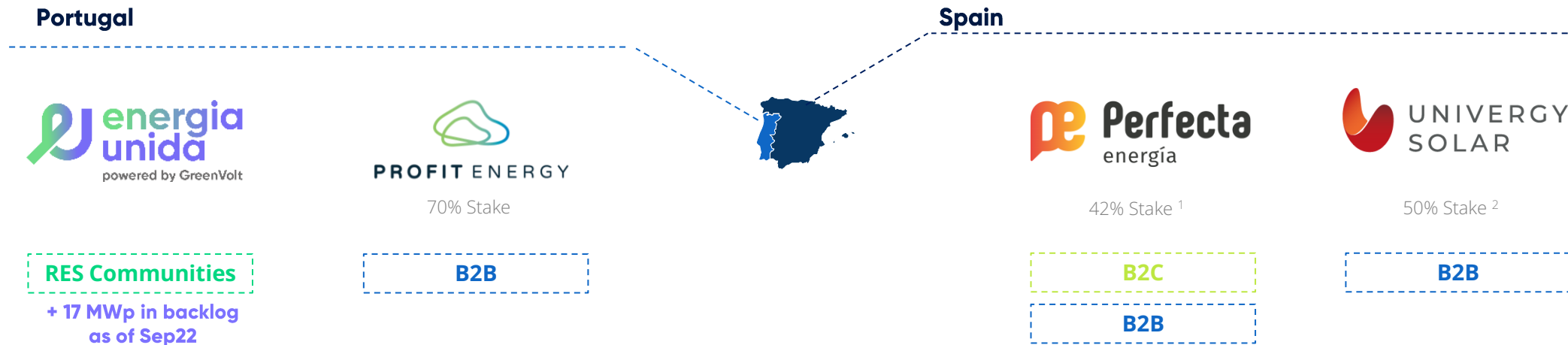
17.2 MWp

Capacity Installed 1H22

77.7 MWp

Backlog 1H22

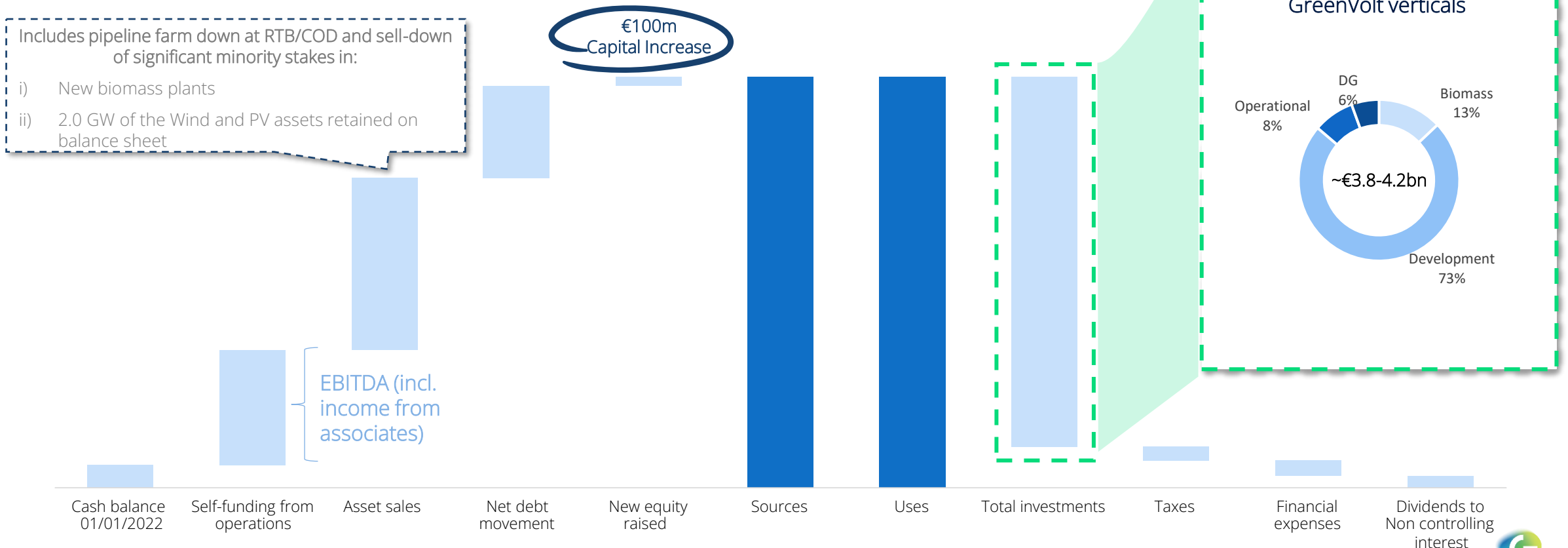
Installed Capacity doubled in 2Q22



¹ GreenVolt has the option to acquire the company's entire share capital in 2024; ² GreenVolt has the option to acquire the company's entire share capital in 2026;

GreenVolt plans to invest ~€3.8-4.2bn until 2026, with moderate increase of financial debt

Sources and uses of funds (2022E-2026E, in €m)



GreenVolt has a unique positioning within the renewable sector...

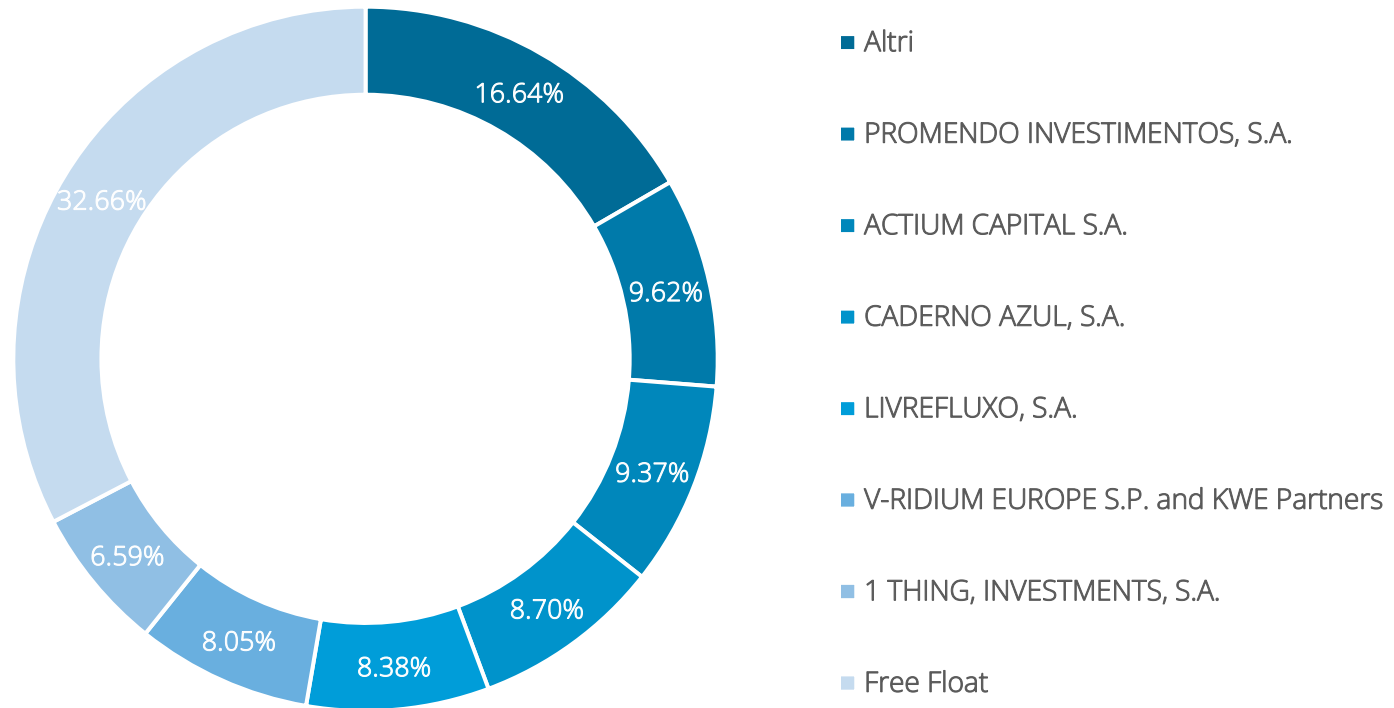
...with the best skills...



...to capture the multiple accretive opportunities ahead

04 Appendix

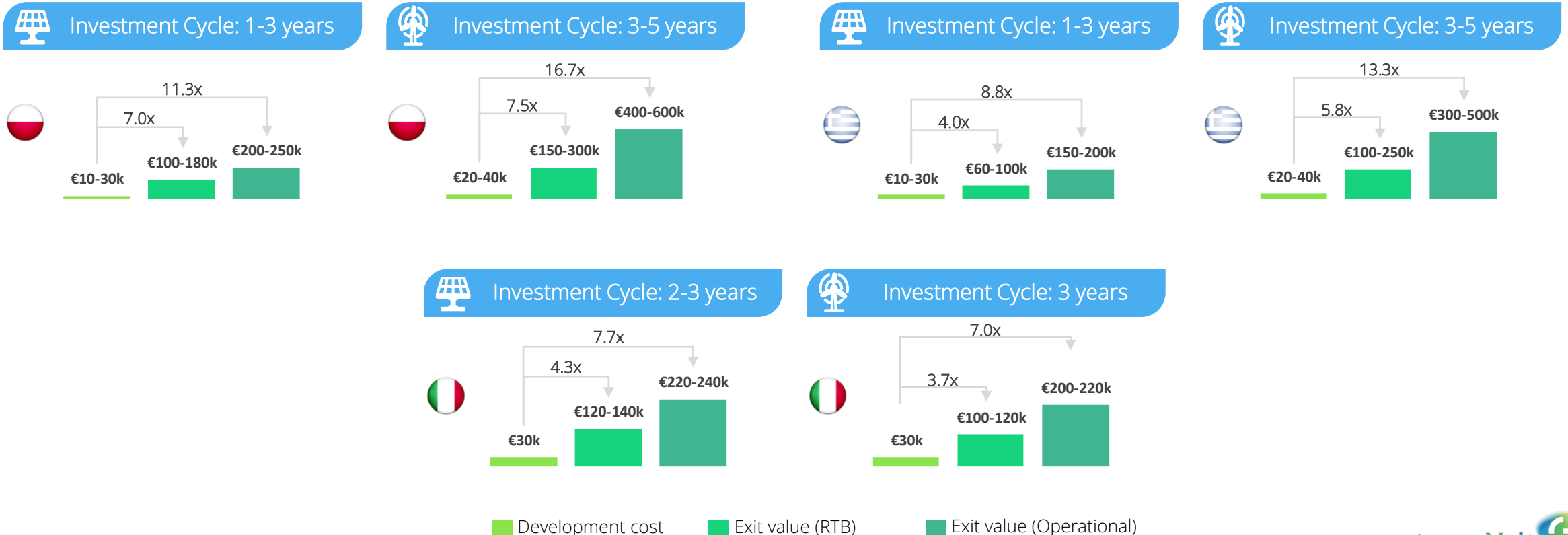
Current Shareholder structure



GreenVolt's value creation for each type of project

GreenVolt's investment decisions to be based on best risk-adjusted returns across core markets

Average Project Exit Value⁽¹⁾ per MW



Notes: Exit values in Poland are derived from historical V-ridium transactions and in-depth knowledge regarding investor yield expectations. Exit values in Greece are derived from V-ridium insight into market transactions and in-depth knowledge regarding investor yield expectations. In the case of Italy and France, despite those markets currently yield higher exit values, V-ridium is assuming a compression of exit values due to increased competition. (1) Only assuming value creation.

Competitive HR policy

Well-defined HR strategy, based on attracting and retaining top-tier people across different geographies

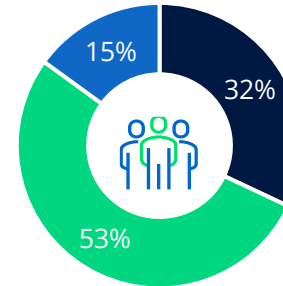
HR Strategic pillars



Highlights

GreenVolt has more than 370 people from 20 different nationalities distributed across 12 geographies

01 Employees

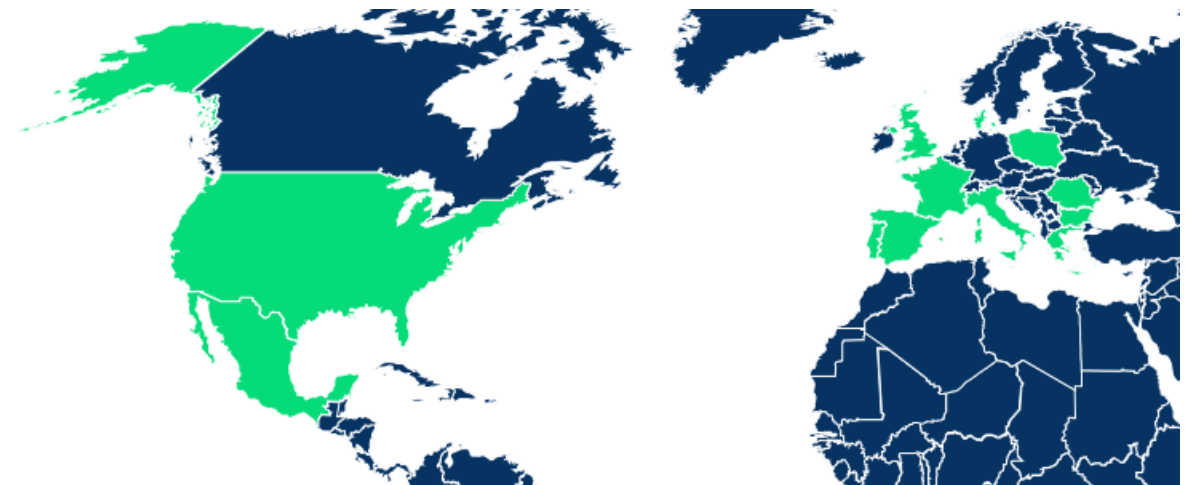


■ < 30 years old ■ 30 - 50 years old ■ > 50 years old



36 %
Women Talent

02 Geographies



Clear ESG-focused investment proposition under a best-practice Governance model

Main policies and initiatives

- Leader in **forest-based renewable energy** in Portugal growing in other renewable energy sources
- **SBM Green Bond**. 1st green bond listed on Euronext Access Lisbon
- **Additional €100m Green Bond issued in Nov 2021** for a 7-year tenor with an annual fixed interest rate of 2.625%
- Member of the **United Nation's Global Compact** since January 2021



- **Finance for the Future Award** (Euronext Lisbon Awards 2020 edition)

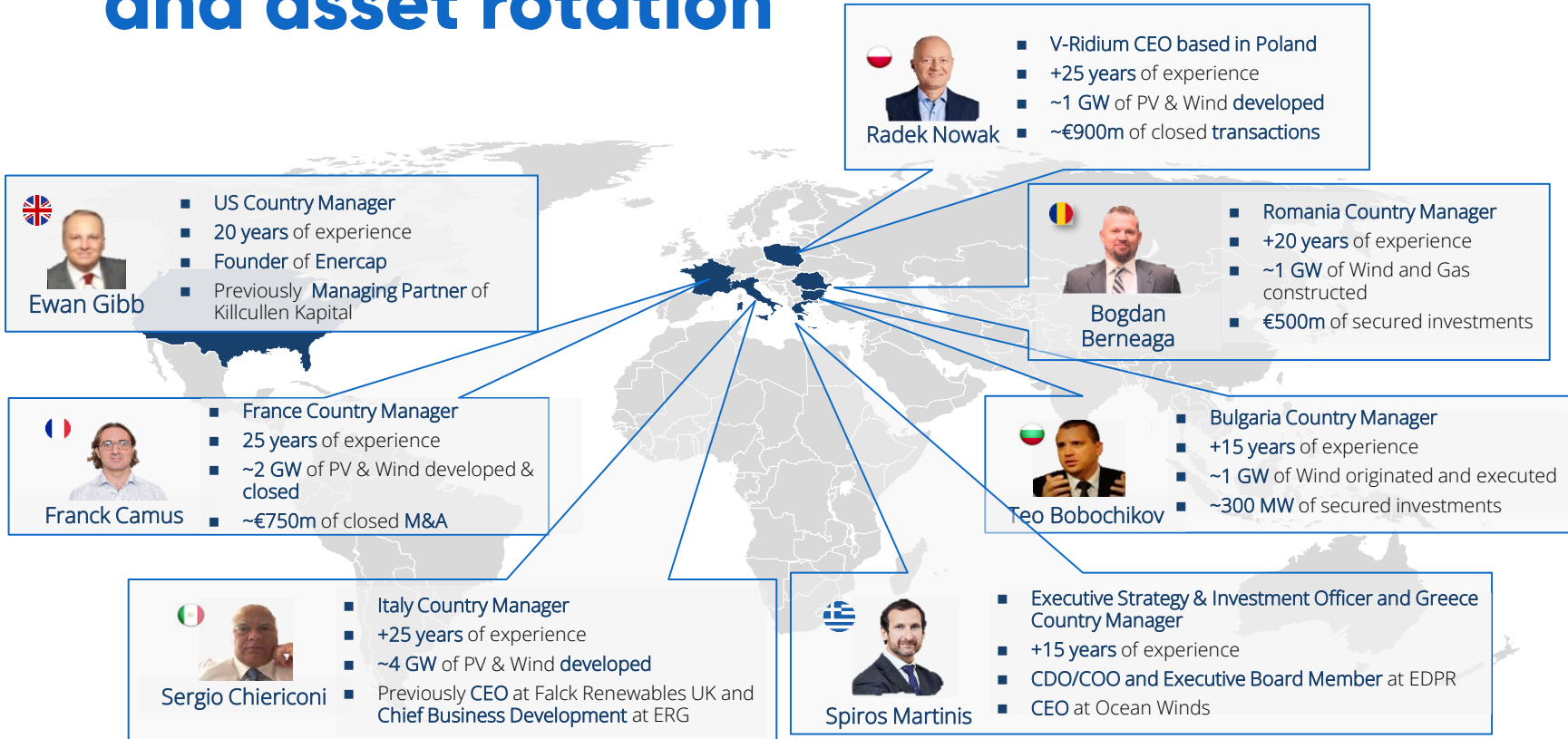
Well structured Governance

- Incorporating **international guidelines**
- Well-balanced and diverse **Board of Directors**
 - c.36% of independent members
 - c.36% of female members
- **Well-established and organised** system:
 - **Remunerations and Nominations** and **Audit, Risk and Related Parties** committees
 - **Strategic and Operational Monitoring** Committee
 - **Ethics & Sustainability** Committee
 - Strong **Code of Ethics** and active **Risk Management**
 - **Reporting and disclosure** according with **market references**

Strong Human Resources policies

- Active employee **retention policies**
- **Retribution** policies with **GreenVolt's objectives fully aligned**
- Best-in-class **training policies**
- Focus on **diversity**

V-Ridium: Strong local and reputed development team with proven delivery capabilities of pipeline development and asset rotation



+200 years of origination and execution experience +17 GW⁽¹⁾ developed ~85 employees in all geographies +€2.5bn closed transactions

Transversal Functions

- John Bottomley**
 - +25 years of experience
 - ~8 GW of project development (mostly co-developments)
- Pedro Mc Carthy**
 - V-Ridium CFO based in Poland
 - +12 years of experience
 - Previously EDP Global Solutions and EDP Real Estate Board Member
- Daniel Dżaman**
 - +20 years of experience
 - ~1 GW of PV & Wind developed
 - ~€600m of closed transactions
- Grzegorz Slupski**
 - +18 years of experience
 - ~€600m of closed transactions
 - Previously Head of M&A in PGE and GEO renewables
- Krzysztof Urban**
 - +20 years of experience
 - ~1 GW of PV & Wind developed
 - ~€600m of closed transactions
- Jacek Błądek**
 - +11 years of experience
 - 500 MW AM business in Poland
 - Previously Senior global R&D manager for Pepsico group
- Piotr Siennicki**
 - +25 years of experience
 - CTO of Energa DSO
 - +1 GW of obtained grid connection rights in Poland

¹ Net pipeline, including co-developments

